Fiscal Year 2027 Budget
Fleet, Capital Funds
Tuesday, August 11, 2026

Palm Coast

Capital Funds
Director – Carl Cote

Capital Fund Restricted Revenues

Capital Projects

- Discretionary Sales Surtaxes (Small County Surtax)
  - ½ percent of the 7% sales tax collected in Flagler County
  - Committed for construction & improvement of public facilities
  - Pursuant to an Ordinance enacted by Flagler County
  - Expires 12/31/2032

Capital Projects Fund – Revenues

	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Small County Surtax	$ 5,318,571	$ 5,478,128	$ 5,642,472	$ 5,811,746	$ 5,986,099	$ 6,165,681
Grants	105,000	300,000	-	-	-	-
Other Revenues	1,175,000	-	-	-	-	-
Other Revenues	600,000	300,000	-	-	-	-
Interfund Transfers - Water/Wastewater Management	2,500,000	7,250,000	6,000,000	3,000,000	18,000,000	13,525,000
Interfund Transfers - Stormwater Management	2,500,000	2,500,000	4,750,000	3,125,000	7,500,000	7,500,000
Interfund Transfers - Building Fund	-	250,000	315,000	-	-	-
Interfund Transfers - Collection and Sanitation	-	37,500	19,150	-	-	-
Interfund Transfers - Park Impact Fee Fund	474,321	-	-	-	-	-
Interfund Transfers - CRA	194,435	-	-	-	-	-
Interfund Transfers - Fire Impact Fee Fund	442,318	-	-	-	-	-
Fund Balance Appropriations	5,297,631	12,479,840	2,400,378	-	2,988,901	1,684,319
Total Revenues	$ 18,607,276	$ 28,595,468	$ 19,127,000	$ 11,936,746	$ 34,475,000	$ 28,875,000

Capital Projects Fund - Expenditures

	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Operating Expenditures	$ 45,000	$ 75,000	$ -	$ -	$ -	$ -
Park Rehab and Renewals	345,373	1,100,000	-	-	-	-
Path/Trails Rehab and Renewals	45,000	250,000	-	-	-	-
Information Technology Upgrades	886,266	100,000	200,000	200,000	200,000	200,000
City Hall	37,923	-	-	-	-	-
Fire Stations	616,112	-	102,000	-	-	-
Maintenance Operations Complex	11,291,645	23,850,000	18,800,000	7,250,000	34,250,000	28,650,000
Wetland Mitigation Bank Construction	-	-	-	100,000	-	-
Saltwater Canal	175,000	320,000	-	-	-	-
Energy Improvements	936,007	-	-	-	-	-
ADA Transition Plan & Implementation	-	25,000	25,000	25,000	25,000	25,000
Interfund Transfers	4,228,950	2,875,468	-	204,552	-	-
Contingency Reserve	-	-	-	4,157,194	-	-
Total Expenditures	$ 18,607,276	$ 28,595,468	$ 19,127,000	$ 11,936,746	$ 34,475,000	$ 28,875,000

Streets Improvement Fund Restricted Revenues

Streets Improvement

Fuel Tax

- Local Option Fuel Tax –
  - 6 cents per gallon purchased in Flagler County
  - Distributed per Inter-local agreement based on road miles
  - Restricted to transportation expenditures

Streets Improvement

State Revenue Sharing

- State Revenue Sharing (b)
  - Portion of State sales and use tax collections & one-cent municipal fuel tax

Streets Improvement Fund

	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Local Option Fuel Tax	$ 2,050,930	$ 2,080,460	$ 2,122,069	$ 2,164,510	$ 2,207,799	$ 2,251,955
State Revenue Sharing	927,123	945,700	964,600	983,900	1,003,600	1,023,700
Other Revenue	200,000	50,000	-	-	-	-
Fund Balance Appropriations	5,454,443	1,558,840	218,331	206,590	93,601	-
Total Revenues	$ 8,632,496	$ 4,635,000	$ 3,305,000	$ 3,355,000	$ 3,305,000	$ 3,275,655
Operating Expenditures	$ 969,702	$ 50,000	$ -	$ -	$ -	$ -
Safety Improvement Projects	4,845	50,000	50,000	50,000	50,000	50,000
Continuous Street Lighting	81,899	230,000	-	-	-	-
Bridge Rehabilitation Projects	-	200,000	350,000	200,000	200,000	200,000
Traffic Signals	723,435	200,000	200,000	200,000	200,000	200,000
Street Rehabilitation and Renewal	6,852,615	3,905,000	2,705,000	2,905,000	2,855,000	2,505,000
Fund Balance Contingency Reserve	-	-	-	-	-	320,655
Total Expenditures	$ 8,632,496	$ 4,635,000	$ 3,305,000	$ 3,355,000	$ 3,305,000	$ 3,275,655

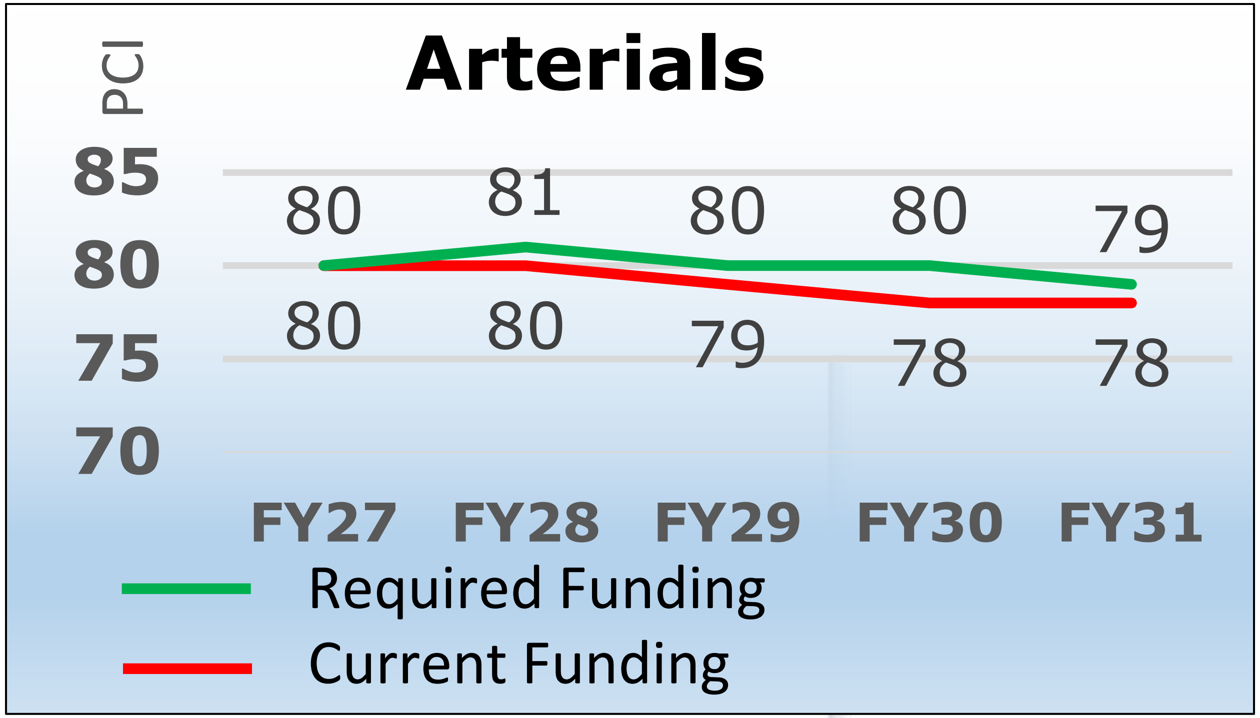
Roadway Conditions – Arterials

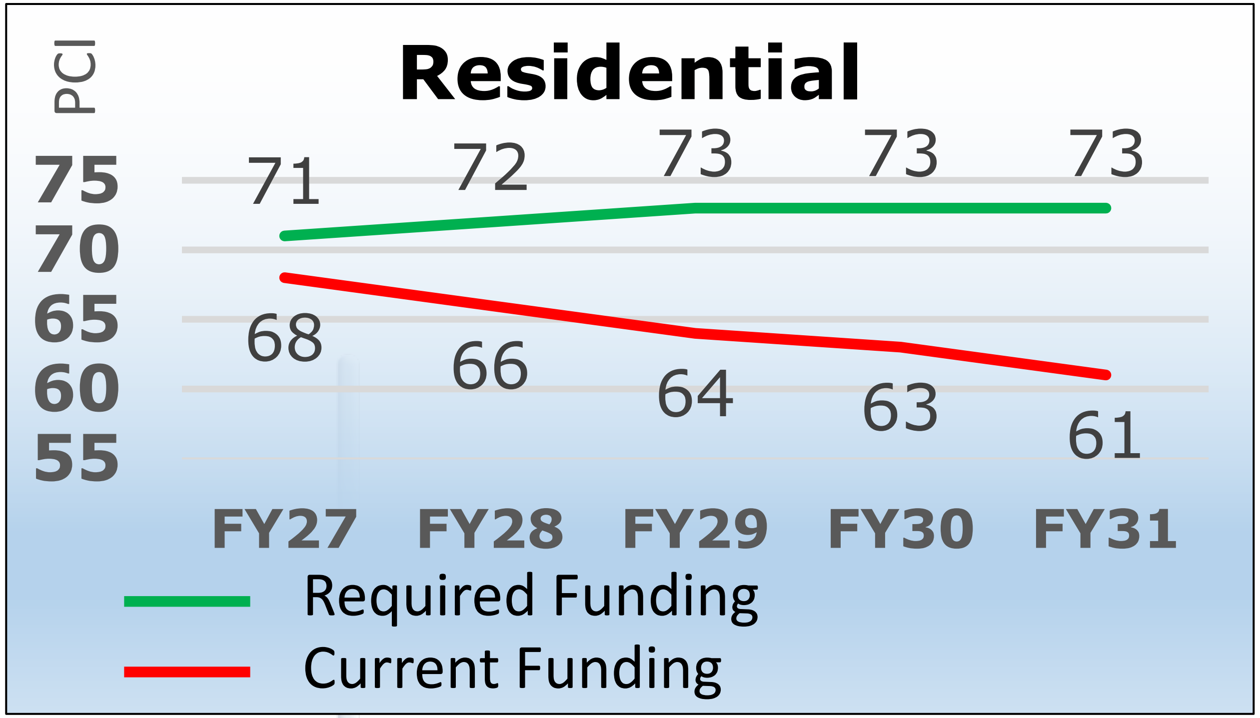
		2017	2021	2026
		PCI=83	PCI=77	PCI=80
PCI Range	Condition	%	%	%
86-100	Good	36.50%	10.99%	31.39%
71-85	Satisfactory	53.71%	67.05%	47.18%
56-70	Fair	8.54%	17.39%	19.36%
41-55	Poor	1.25%	4.10%	1.82%
26-40	Very Poor	0.00%	0.48%	0.25%
11-25	Serious	0.00%	0.00%	0.00%
0-10	Failed	0.00%	0.00%	0.00%

Roadway Conditions – Residential

		2017	2021	2026
		PCI=78	PCI=74	PCI=69
PCI Range	Condition	%	%	%
86-100	Good	14.53%	4.10%	5.13%
71-85	Satisfactory	59.51%	59.27%	43.24%
56-70	Fair	25.02%	32.65%	40.93%
41-55	Poor	0.75%	3.75%	10.25%
26-40	Very Poor	0.08%	0.21%	0.46%
11-25	Serious	0.11%	0.02%	0.00%
0-10	Failed	0.00%	0.00%	0.00%

Pavement Management – Funding Need



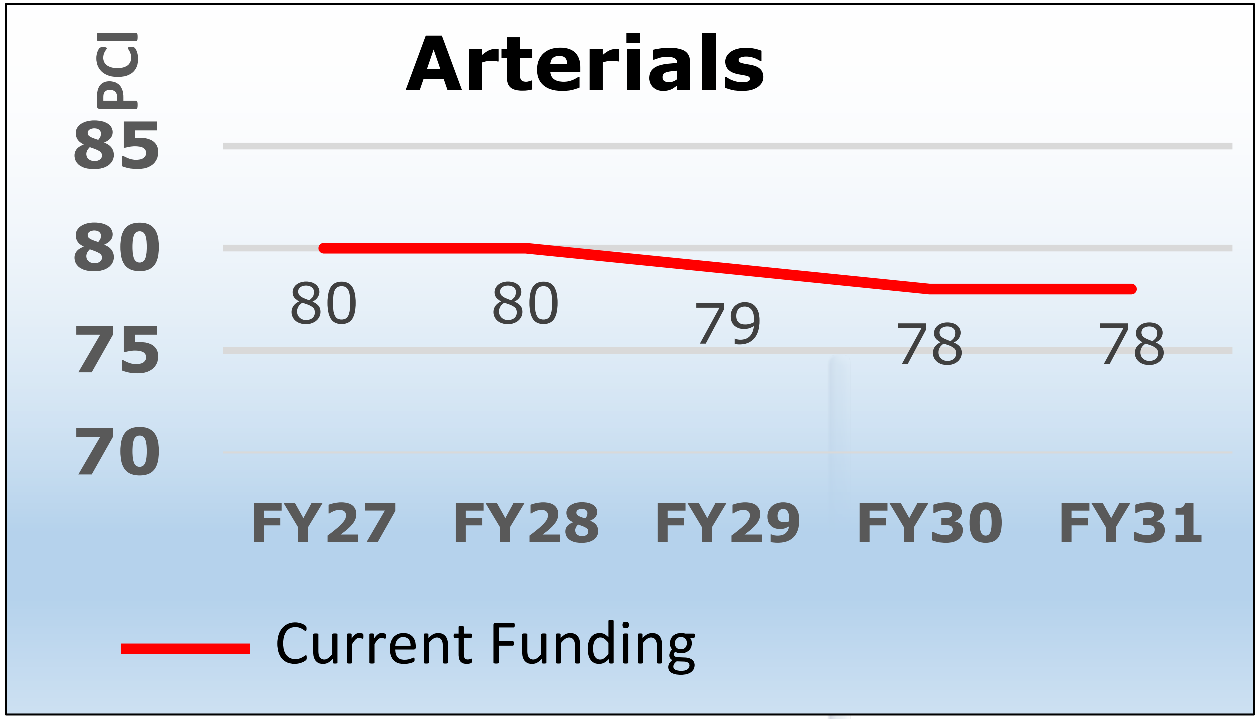


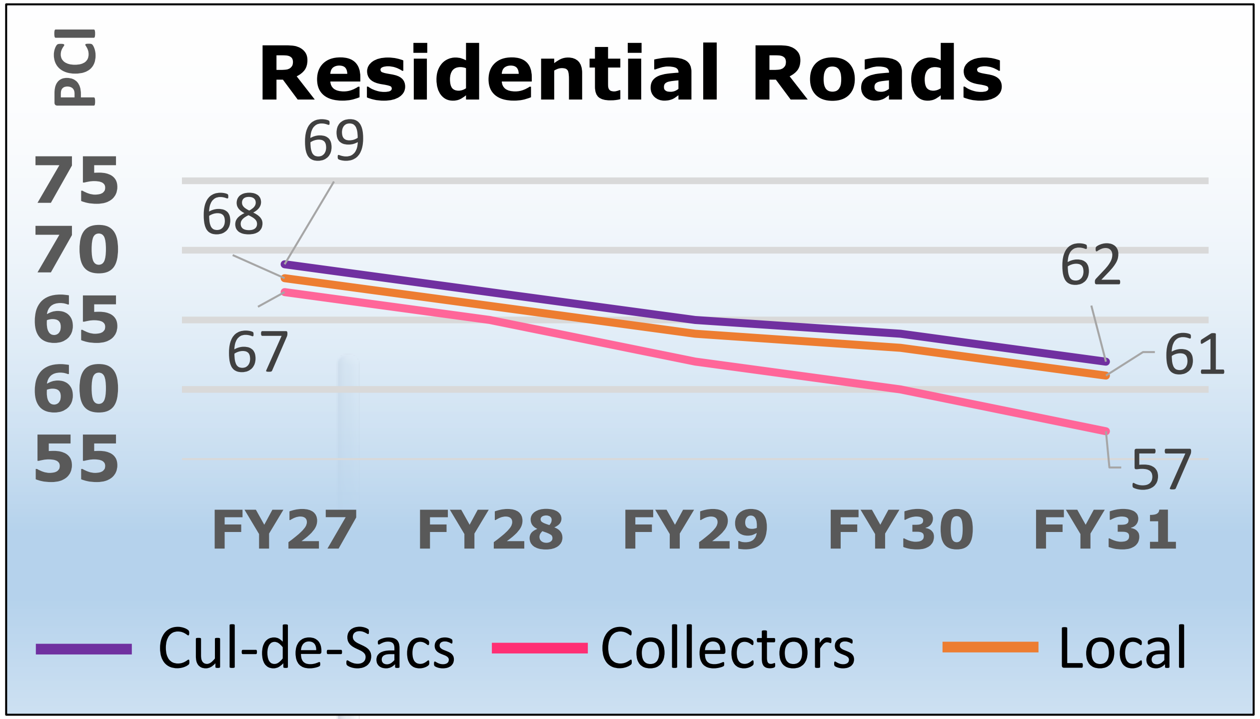
Functional Class	Current Funding	Required Funding	Shortfall
Arterial	$2.5M	$ 2.946M	**$0.446M**
Residential	$0.0M	$ 9.409M	**$9.409M**
Total	$2.5M	$12.355M	**$9.855M**

Implementation Criteria

- **Utilize Only Current Funding Sources; NO New Dedicated Revenue Source**
- **Continue to Not Provide Funding for Median Beautification, Entry/Gateway/ Neighborhood Signs, and Sidewalks**
- **Option A: Arterial Roadways Only (No Residential)**
  - Milling and Resurfacing Only (full-depth repair as needed)
  - Funding to Maintain a 78 PCI in the 5-Year Outlook
- **Option B: Arterial & Collector Roadways + Residential Collector Roadways**
  - Milling and Resurfacing Only (full-depth repair as needed)
  - $1.5M Arterial & Collector Funding to Maintain a 74 PCI in the 5-Year Outlook
  - $1.0M Residential Collector Funding to Maintain a 66 PCI in the 5-Year Outlook

5-Year PCI Projection - Current Funding



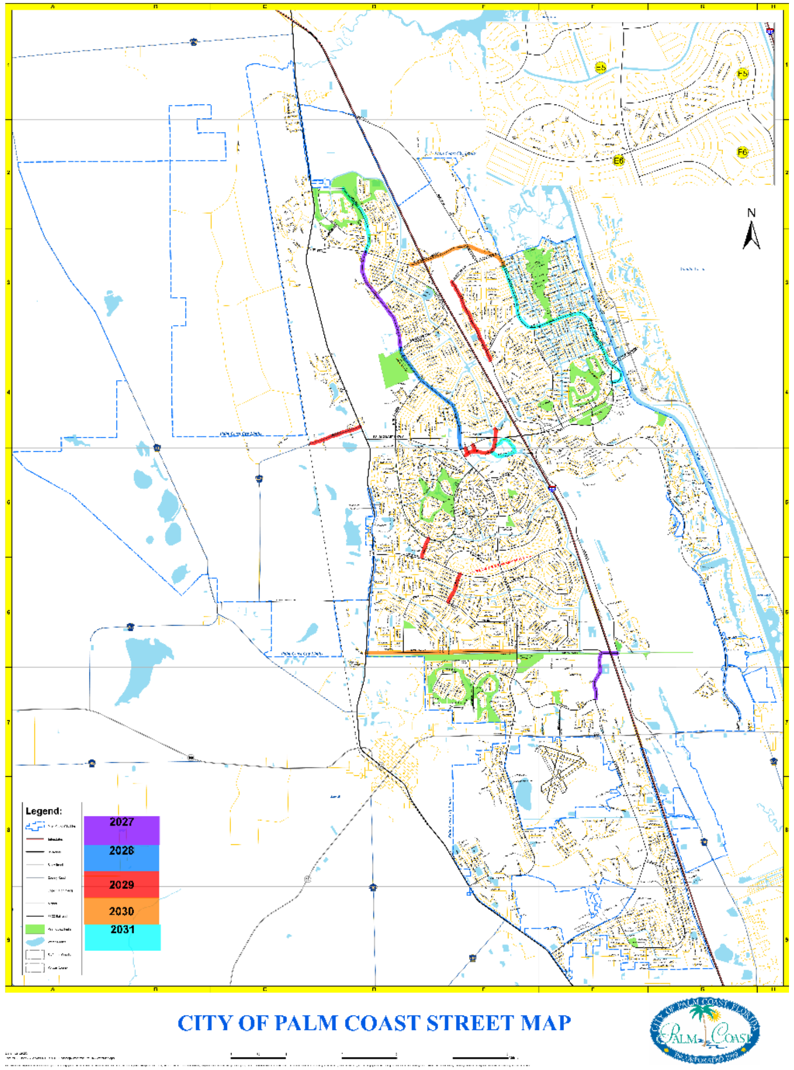


Functional Class	Current Funding
Arterial	$2,500,000
Residential	$ 0
Totals	**$2,500,000**

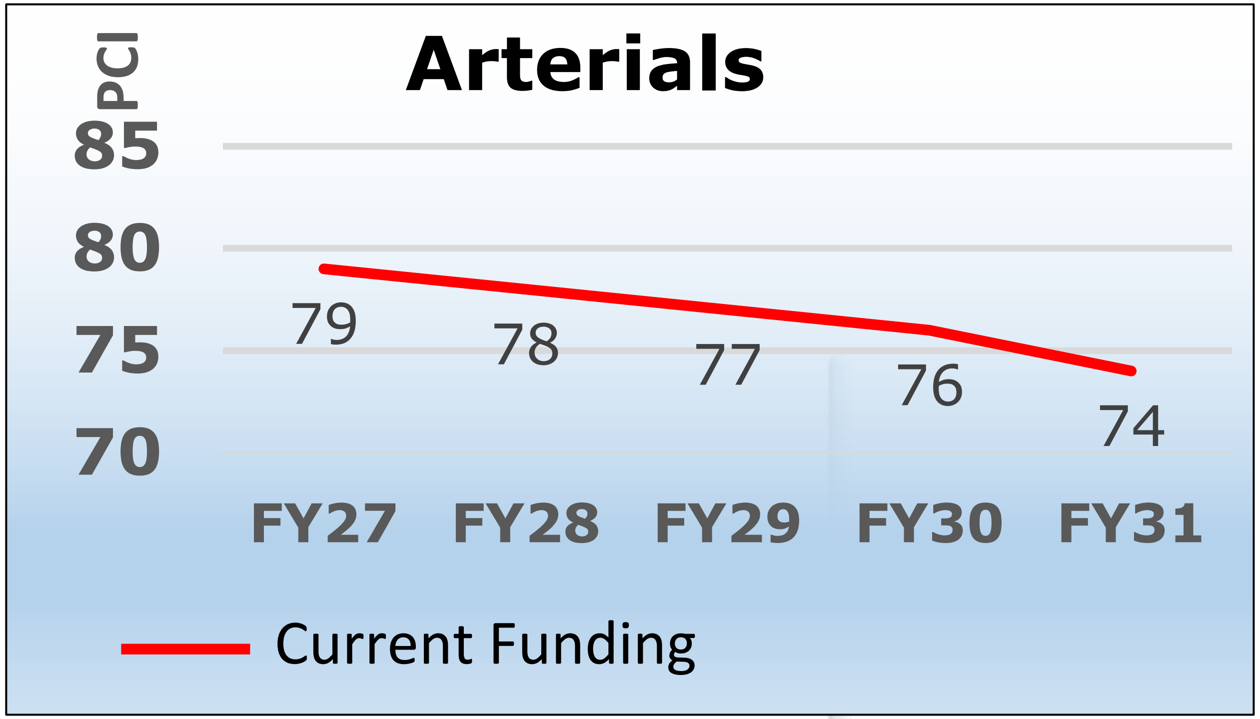
5-Year Pavement Management Plan

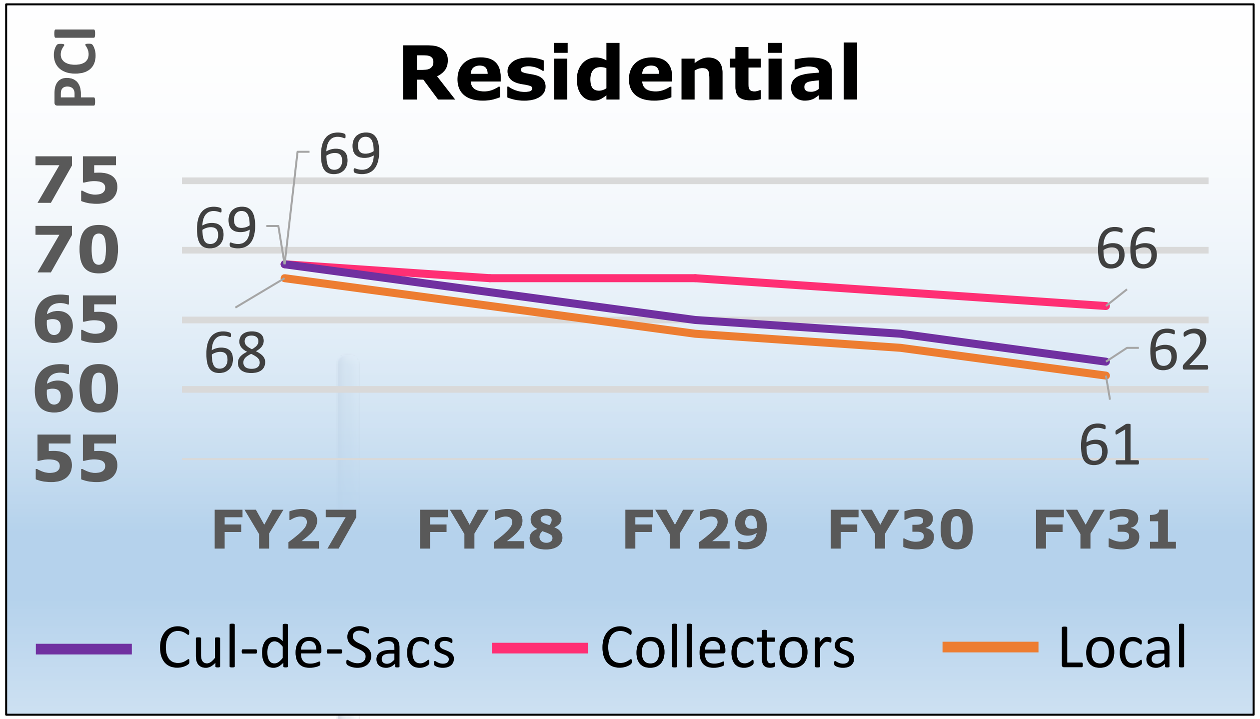
Arterial Roadways

- **FY27:**
  - Belle Terre Pkwy (Matanzas to Bird of Paradise)
  - Town Center Blvd (North of Central)
- **FY28:**
  - Belle Terre Pkwy (Bird of Paradise to Palm Coast Pkwy)
- **FY29:**
  - Old King's Rd (Farnum Ln to Forest Gr)
  - Boulder Rock Dr (Palm Coast Pkwy to Garden St)
  - Whitemill Dr, Ravenwood Dr., Hargrove Gr, Cypress Point Pkwy, Cypress Branch Way, Pine Cone Dr
- **FY30:**
  - Royal Palms Pkwy (Belle Terre to US1)
  - Matanzas Woods Pkwy (Bird of Paradise to Pirate Nation Way)
  - Palm Harbor Pkwy (Pirate Nation Way to Fernmill Ln)
- **FY31:**
  - Palm Harbor Pkwy (Fernmill to Palm Coast Pkwy)
  - Cypress Edge Dr & Lakeview Blvd



5-Year PCI Projection - Current Funding



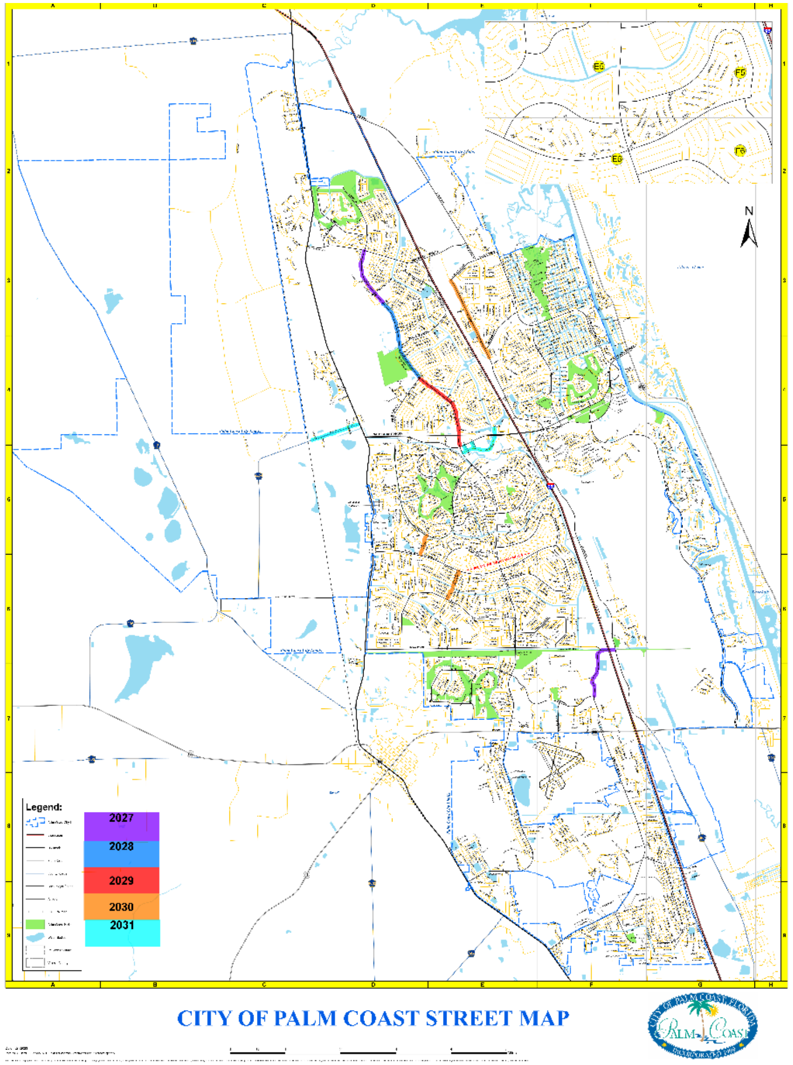


Functional Class	Current Funding
Arterial	$1,500,000
Residential Collectors	$1,000,000
Total	**$2,500,000**

5-Year Pavement Management Plan

Arterial Roadways

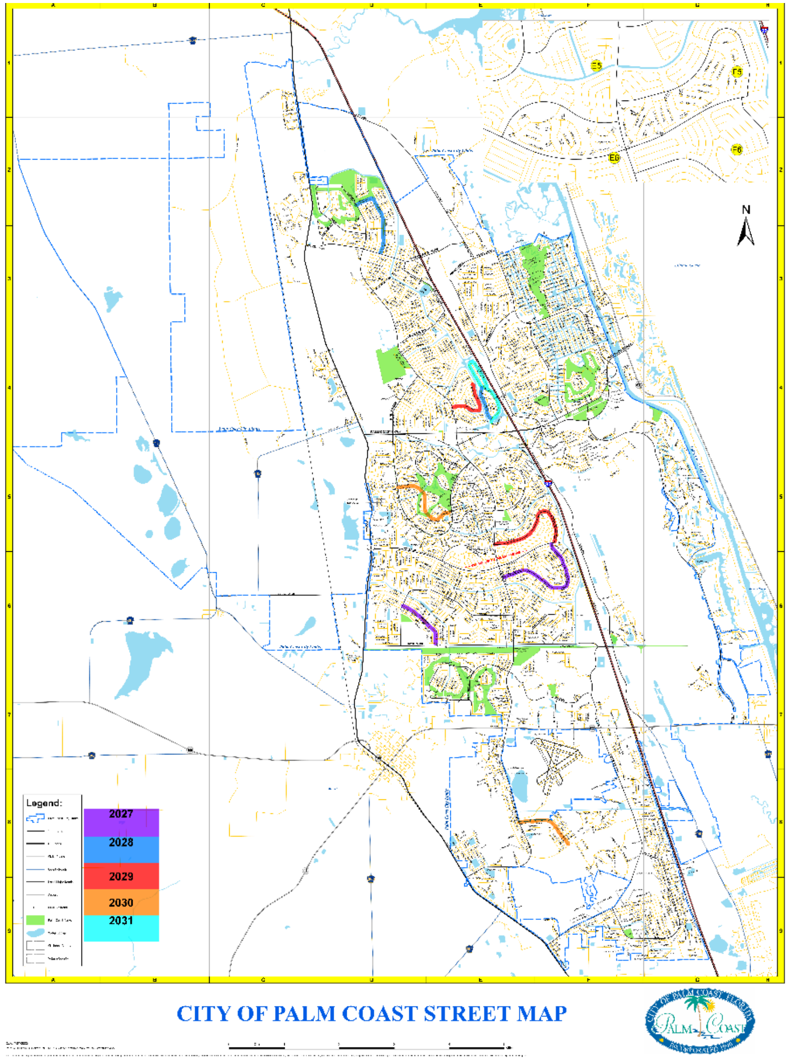
- **FY27:**
  - Belle Terre Pkwy (Matanzas to Burroughs)
  - Town Center Blvd (North of Central)
- **FY28:**
  - Belle Terre Pkwy (Burroughs to Pine Lakes Pkwy)
- **FY29:**
  - Belle Terre Pkwy (Pine Lakes Pkwy to Palm Coast Pkwy)
- **FY30:**
  - Old King's Rd (Farnum Ln to Forest Gr)
  - Whitemill Dr & Ravenwood Dr
- **FY31:**
  - Boulder Rock Dr (Palm Coast Pkwy to Garden St)
  - Hargrove Gr, Cypress Point Pkwy, Cypress Branch Way



5-Year Pavement Management Plan

Residential Collector Roadways

- **FY27:**
  - Rickenbacker Dr. & Pine Grove Dr.
- **FY28:**
  - Boston Ln. & Laramie Dr.
- **FY29:**
  - Pritchard Dr. & Belleaire Dr.
- **FY30:**
  - Laguna Forest Tr. & Westhampton Dr.
- **FY31:**
  - Boulder Rock Dr. (Garden St to Terminus)



Impact Fees Fund Restricted Revenues

Impact Fees

- Restricted to growth related projects. Only for projects that are adding new capacity. Fees cannot be used for existing system deficiencies or operations
  - Transportation Impact Fee
  - Recreation Impact Fee
  - Fire Impact Fee

Palm Coast

Transportation Impact Fee Fund

Revenues	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Impact Fees	$ 8,771,291	$ 8,604,907	$ 14,991,225	$ 8,691,138	$ 8,612,504	$ 7,855,474
Developer Infrastructure Contribution	32,980	-	-	-	-	-
Other Revenue	997,020	150,000	-	-	-	-
Grants	13,012,196	34,872,076	54,791,545	34,891,442	28,951,442	25,239,219
Fund Balance Appropriations	-	7,128,779	-	-	6,199,131	-
Total Revenues	$ 22,813,487	$ 50,755,762	$ 69,782,770	$ 43,582,580	$ 43,763,077	$ 33,094,693
Expenditures						
Operating Expenditures	$ 54,567	$ 225,000	$ 100,000	$ 250,000	$ 100,000	$ 100,000
Old Kings Road South Design	250,000	1,397,017	-	-	-	-
Old Kings Road Widening Phase 2 and 3	648,263	14,250,000	14,450,000	5,705,329	15,705,329	10,000,000
Seminole Woods - State Rd 100	-	1,050,000	2,000,000	-	-	-
Seminole Woods Improvements (Utah - Sesame)	-	-	-	450,000	3,000,000	-
Belle Terre - State Rd 100	412,900	950,000	-	3,000,000	-	-
Belle Terre Safety Improvements	3,787,292	3,357,789	-	-	-	-
Belle Terre - Citation Boulevard Intersection			-	150,000	1,000,000	-
Citation Boulevard Extension / Improvements	589,969	-	-	-	-	-
Whiteview Safety Improvements	5,632,348	51,269	-	-	-	-
Whiteview Improvements and Right of Way Acquisition	500,000	-	-	800,000	3,000,000	-
Matanzas Woods Parkway 4 Lanning - Phase 2	-	100,000	-	3,042,033	4,307,748	21,801,629
Matanzas Woods Parkway Extension West - Phase 2	6,573,857	18,657,032	7,000,000	-	-	-
Matanzas Woods Parkway Extension West - Phase 2A	590,000	3,360,000	19,000,000	15,000,000	-	-
Palm Coast Parkway Extension Loop Road - Phase 3	510,000	3,197,655	4,792,345	-	16,450,000	-
Loop Road Connector - Phase 4	440,000	3,160,000	13,250,000	13,250,000	-	-
Matanzas Woods / Bird of Paradise Intersection	-	425,000				
Intersection Improvements	-	-	-	-	-	425,000
Traffic Signals	1,221,640	375,000	-	-	-	-
Interfund Transfers	710,506	200,000	200,000	200,000	200,000	200,000
Fund Balance Contingency Reserve	892,145	-	8,990,425	1,735,218	-	568,064
Total Expenditures	$ 22,813,487	$ 50,755,762	$ 69,782,770	$ 43,582,580	$ 43,763,077	$ 33,094,693

Town Center Transportation Impact Fee Fund

Revenues	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Other Revenue	$ 40,000	$ 5,000	$ -	$ -	$ -	$ -
Interfund Transfers	700,000	100,000	100,000	100,000	100,000	100,000
Fund Balance Appropriations	-	1,016,018	-	-	-	-
Total Revenues	$ 740,000	$ 1,121,018	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Expenditures						
Royal Palms Parkway 4 Lanning	$ 250,000	$ 446,018	$ -	$ -	$ -	$ -
Town Center Roadway Improvements	-	675,000	-	-	-	-
Fund Balance Contingency Reserve	490,000	-	100,000	100,000	100,000	100,000
Total Expenditures	$ 740,000	$ 1,121,018	$ 100,000	$ 100,000	$ 100,000	$ 100,000

Recreation Impact Fee Fund

Revenues	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Impact Fees	$ 3,999,296	$ 3,284,232	$ 3,284,232	$ 3,284,232	$ 3,287,396	$ 2,953,278
Other Revenue	784,113	-	-	-	-	-
Grants	1,063,793	540,000	-	-	-	-
Interfund Transfers	1,548,159	2,828,758	1,511,570	-	-	-
Total Revenues	$ 7,395,361	$ 6,664,500	$ 4,795,802	$ 3,284,232	$ 3,287,396	$ 2,953,278
Expenditures						
Operating Expenditures	$ -	$ -	$ -	$ -	$ 56,000	$ -
Lehigh Trailhead	75,000	-	-	-	-	-
Long Creek Nature Preserve	6,501	-	-	-	-	-
Grand Swamp Trail - Phase 2	150,000	1,150,000	-	-	-	-
Community Center Expanded Parking / Old FS 22 Rehabilitation	336,634	4,346,000	-	-	-	-
Cultural Arts Facility	26,000	68,500	-	-	-	-
Waterfront Park Access	1,433,245	-	-	-	-	-
Park - Land	6,414	-		-	-	-
Southern Recreation Facility - Phase 1 & 2	180,965	800,000	-	-	-	-
ITSC: Parking Expansion	750,000	-	-	-	-	-
ITSC: Sports Lighting	714,494	-	-	-	-	-
Disc Golf	569,113	-	-	-	-	-
Food Truck Parking	55,000	-	-	-	-	-
Skate Park	-	300,000	-	-	-	-
Interfund Transfers	474,321	-	-	-	-	-
Fund Balance Contingency Reserve	2,617,674	-	4,795,802	3,284,232	3,231,396	2,953,278
Total Expenditures	$ 7,395,361	$ 6,664,500	$ 4,795,802	$ 3,284,232	$ 3,287,396	$ 2,953,278

Fire Impact Fee Fund

Revenues	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Impact Fees	$ 1,500,000	$ 1,181,116	$ 1,442,741	$ 1,181,116	$ 1,182,058	$ 1,082,583
Other Revenue	177,000	50,000	-	-	-	-
Grants	624,887	-	-	-	-	-
Interfund Transfers	2,446,917	46,710	-	204,552	-	-
Fund Balance Appropriations	8,185,552	-	-	-	-	-
Total Revenues	$ 12,934,356	$ 1,277,826	$ 1,442,741	$ 1,385,668	$ 1,182,058	$ 1,082,583
Expenditures						
Operating Expenditures	$ -	$ -	$ -	$ 56,000	$ -	$ -
Fire Station #22 Replacement	6,502,678	50,000	-	-	-	-
Fire Station #26	5,989,360	50,000	-	437,920	-	-
Interfund Transfers	442,318	-	-	-	-	-
Fund Balance Contingency Reserve	-	1,177,826	1,442,741	891,748	1,182,058	1,082,583
Total Expenditures	$ 12,934,356	$ 1,277,826	$ 1,442,741	$ 1,385,668	$ 1,182,058	$ 1,082,583

SR 100 Community Redevelopment Agency Fund

Revenues	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Intergovernmental Revenue (County Portion)	$ 2,157,700	$ 2,705,886	$ 2,737,565	$ 2,772,864	$ 2,856,100	$ 2,941,800
Tax Increment (City Portion)	1,121,225	1,423,070	1,438,734	1,457,285	1,501,000	1,546,000
Other Revenue	55,000	-	-	-	-	-
Fund Balance Appropriations	41,432	-	-	-	-	-
Total Revenues	$ 3,375,357	$ 4,128,956	$ 4,176,299	$ 4,230,149	$ 4,357,100	$ 4,487,800
Expenditures						
Operating Expenditures	$ 259,374	$ 281,234	$ 286,175	$ 292,925	$ 299,975	$ 307,325
Debt Service	851,719	859,615	866,720	-	-	-
YMCA	1,500,000	500,000	500,000	500,000	-	-
Projects to be determined	-	-	1,011,835	3,437,224	4,057,125	4,180,476
Interfund Transfers	764,264	2,488,107	1,511,570	-	-	-
Total Expenditures	$ 3,375,357	$ 4,128,956	$ 4,176,300	$ 4,230,149	$ 4,357,100	$ 4,487,801

Tax Increment -Restricted to development within the CRA

Interfund Transfer	Fiscal Year 2026	Fiscal Year 2027
Capital Projects Fund	$194M	$ -
Utility Capital Projects Fund	$479M	$2.488M
Recreation Impact Fee Fund	$91M	$ -

Old Kings Road Special Assessment Fund

	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Old Kings Road Special Assessment	$ 323,000	$ 323,000	$ 323,000	$ 323,000	$ 323,000	$ 323,000
Grants	125,000	336,130	-	-	-	-
Other Revenues	45,000	15,000	-	-	-	-
Interfund Transfers	10,506	100,000	100,000	100,000	100,000	100,000
Fund Balance Appropriations	219,494	732,544	-	-	-	-
Total Revenues	$ 723,000	$ 1,506,674	$ 423,000	$ 423,000	$ 423,000	$ 423,000
Operating Expenditures	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Old Kings Road Loan Payment	323,000	323,000	323,000	323,000	323,000	323,000
Old Kings Road South Design	350,000	1,133,674	-	-	-	-
Fund Balance Contingency Reserve	-	-	50,000	50,000	50,000	50,000
Total Expenditures	$ 723,000	$ 1,506,674	$ 423,000	$ 423,000	$ 423,000	$ 423,000

Stormwater Management Fund 5 Year Plan

		Estimated 2026		Proposed 2027		Proposed 2028		Proposed 2029		Proposed 2030		Proposed 2031
Charges for Services	$	24,900,000	$	26,615,503	$	27,227,660	$	27,853,896	$	28,494,536	$	29,149,910
Ad Valorem Taxes		530,721		-		-		-		-		-
Grants		1,003,829		150,000		-		-		-		-
Other Revenues		980,000		466,482		336,012		342,248		348,793		355,449
Fund Balance Appropriation		5,915,485		5,167,427		5,354,656		3,884,267		2,543,743		2,743,186
Total Stormwater Revenue	$	33,330,035	$	32,399,412	$	32,918,328	$	32,080,411	$	31,387,072	$	32,248,545

Stormwater Management Fund 5 Year Plan

	Estimated 2026	Proposed 2027	Proposed 2028	Proposed 2029	Proposed 2030	Proposed 2031
Operating Expenditures	$ 11,580,318	$ 12,652,442	$ 12,203,183	$ 13,066,937	$ 13,460,124	$ 14,134,466
Stormwater Storage/Detention - Multiple Projects	25,000	2,936,266	2,350,000	5,500,000	-	-
Control Structure Replacements (Weirs) Multiple Projects	75,000	50,000	150,000	150,000	150,000	150,000
Control Structure Replacements - P1 & W1 Weir	755,823	561,149	2,000,000	-	-	-
Major Pipe & Canal Crossings	2,831,458	3,125,000	2,525,000	1,025,000	1,025,000	1,025,000
Capacity Improvements	6,305,380	2,179,219	750,000	750,000	750,000	750,000
Pipe Replacements	750,000	885,000	947,500	1,010,000	1,072,500	1,135,000
Swale Maintenance Rehab & Renewal	1,080,640	710,000	703,500	737,000	770,500	804,000
Ditch Maintenance Rehab & Renewal	170,000	170,000	187,500	205,000	222,500	240,000
Weed Control	889,838	932,838	950,000	975,000	1,000,000	1,025,000
Freshwater Canal Maintenance	181,000	165,000	187,500	210,000	232,500	255,000
Freshwater Canal Dredging	775,000	568,519	-	-	-	-
Debt Service	2,896,197	2,596,380	2,592,145	2,590,474	2,348,948	2,250,079
Transfers to Other Funds - New Equipment	2,514,381	2,367,599	2,622,000	2,736,000	2,855,000	2,980,000
Transfers to Other Funds - Maintenance Operations Complex	2,500,000	2,500,000	4,750,000	3,125,000	7,500,000	7,500,000
Total Stormwater Expenditures	$ 33,330,035	$ 32,399,412	$ 32,918,328	$ 32,080,411	$ 31,387,072	$ 32,248,545

Water Wastewater Utility Capital

Utility Director
Brian Roche

FY2026 5-Year Projected Source of Funds

Water and Wastewater Systems

- FY26-FY30 CIP in the March 2026 FFR was **$590M**, aligned with current projection of **$597M**
- Financial Plan in the FFR represents cash flow projections (Cash Basis)
- Budget Basis has adjustments for multi-year capital projects to issue contracts and purchase orders

Capital Improvement Program [1]						
Project Description (Dollars in 000s)	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Total Projected Capital Expenditures	$86,621	$138,383	$178,616	$105,793	$80,942	$590,355
Projected Funding Sources:						
Renewal, Replacement, and Improvement Fund	$31,389	$21,894	$19,930	$21,002	$22,970	$117,184
Water Capital Facilities Fees Fund	14,545	18,510	18,254	9,343	6,430	67,083
Wastewater Capital Facilities Fees Fund	21,942	7,791	16,363	10,875	6,543	63,514
Grants / Other Contributions / ARPA	7,500	4,275	0	0	0	11,775
Existing Wastewater SRF Loan, WW180431 (In Progress)	1,800	1,000	0	0	0	2,800
Bond Proceeds from the Proposed Series 2026 Bonds [2]	9,445	84,913	124,069	64,573	0	283,000
Bond Proceeds from the Future Series 2030 Bonds [2][3]	0	0	0	0	45,000	45,000
Total Projected Funding Sources	$86,621	$138,383	$178,616	$105,793	$80,942	$590,355

[1]Raftelis March 23, 2026 Financial Feasibility Report (FFR)

$23 million current year revenues to fund recurring capital projects

$13 million projected annual fees for Treatment Plant capacity expansion

FY2027 5-Year Projected Use of Funds

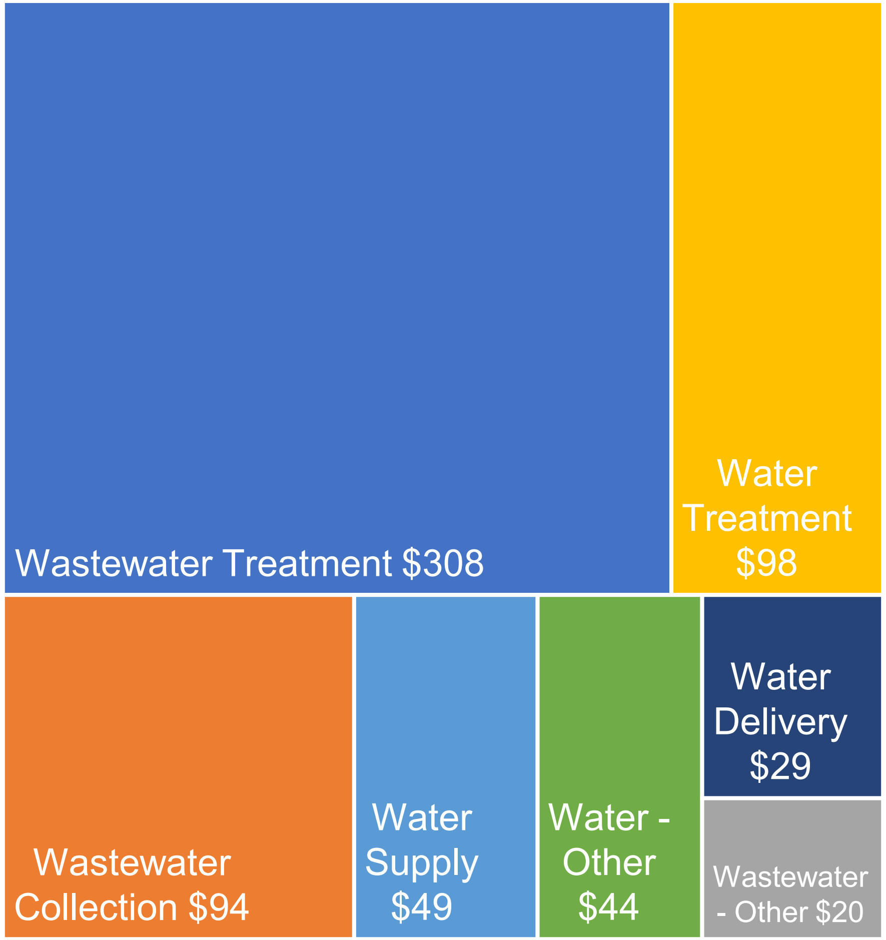
Water and Wastewater Systems

Use of Funds by Asset Category

Cash Basis: $'s in millions	FY26	FY27	FY28	FY29	FY30	FY31	Total FY27-31
Wastewater							
WASTEWATER TREATMENT	$18	$79	$93	$49	$26	$61	$308
WASTEWATER COLLECTION	$13	$20	$19	$16	$16	$22	$94
OTHER PROJECTS	$2	$5	$3	$5	$5	$2	$20
Wastewater Total	$33	**$104**	**$115**	**$70**	**$47**	**$85**	**$421**
Water							
WATER TREATMENT	$6	$20	$35	$27	$14	$1	$98
WATER SUPPLY	$4	$16	$14	$7	$9	$3	$49
OTHER PROJECTS	$6	$9	$9	$9	$10	$7	$44
WATER DELIVERY	$8	$6	$5	$6	$8	$4	$29
Water Total	$24	**$51**	**$63**	**$49**	**$41**	**$15**	**$219**
Grand Total	$57	**$155**	**$178**	**$119**	**$88**	**$100**	**$640**

FY26 – FY30: $597 million

$23M projected to be available from R&R and **$13M** from Capacity Fees

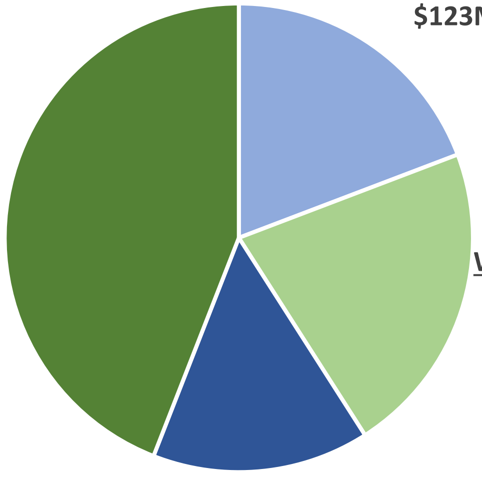


Capital Projects Use of Funds by Project Type

Water and Wastewater Systems

FY2027 – FY2031

$640M



Renewal and Replacement (R&R)

Water	
WTF#1- Rehab /Upgrade Processes	35
Wellfield and Wells- R&R	11
WTF#2- UF Rehabilitation R&R	10
New Residential Meter Installs	8
Utility Admin and Overhead Capital	6
Other Projects ($16M MOC)	47
	$123M

Wastewater	
WWTF #1 Conversion to AWT	53
WW Collection Repairs	8
PEP System Upgrades	7
Pump Stations Rehab Program	7
WW Pump Station General R&R	7
Other Projects ($16M MOC)	57
	$139M
Total R&R	**$262M**

CIAC Projects

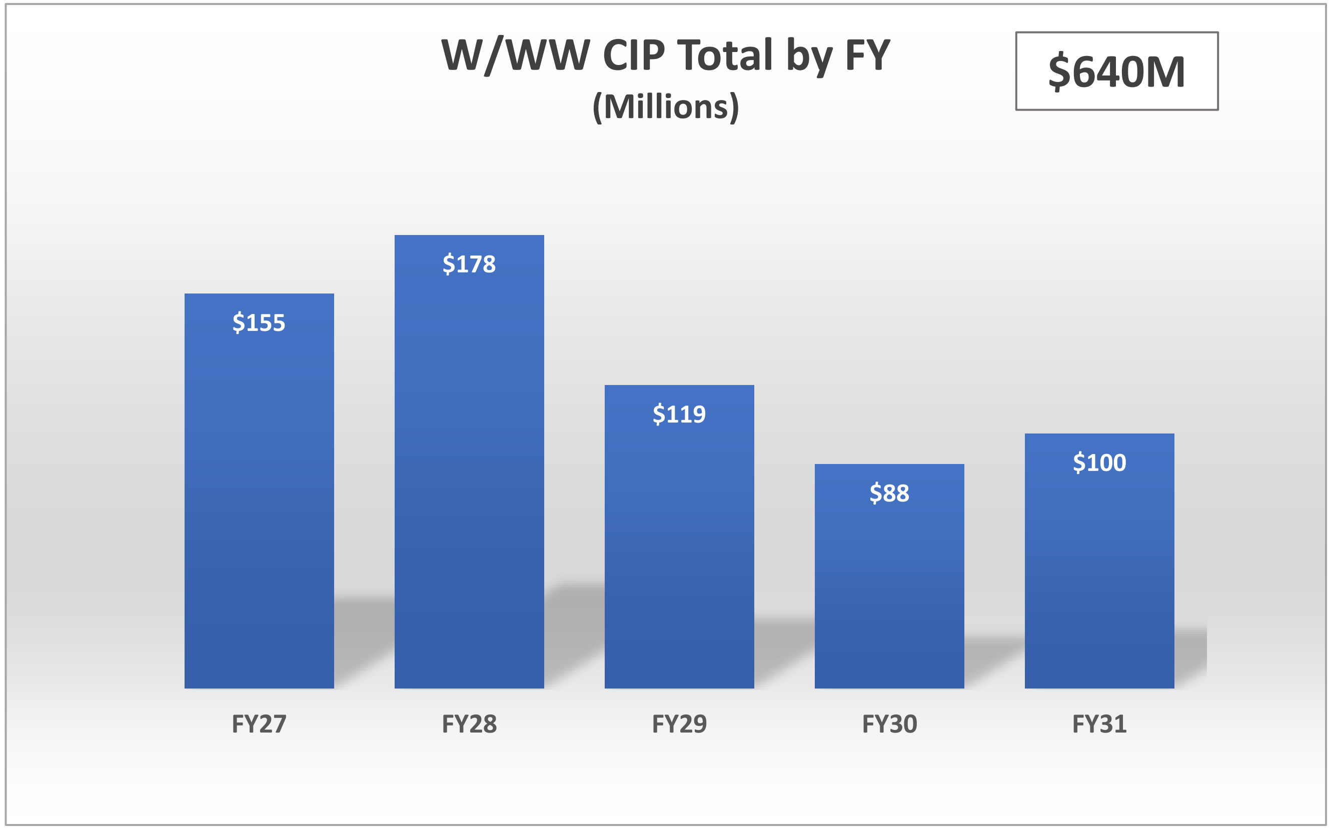
Water	
WTP #3-Expansion 3.0-4.5-6.0 MGD	19
WTP #1- Expansion	15
New Wells: Otis Stone #1,2,3,4,5	15
Utility Admin and Overhead Capital	6
New Wells: SW-24 & SW-25	5
Other Projects	21
	$96M

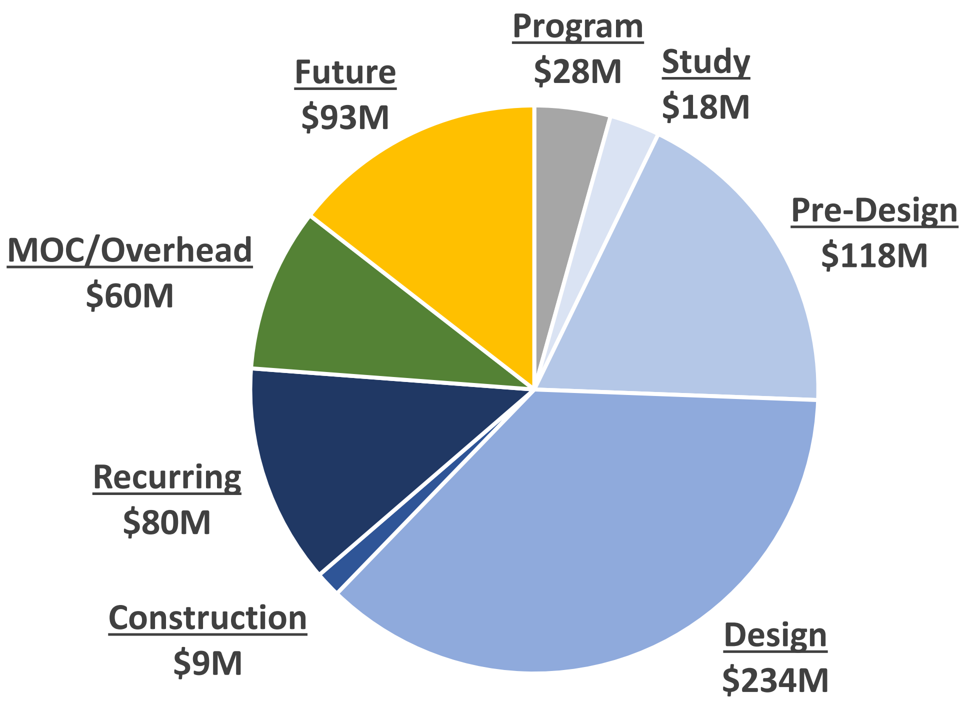
Wastewater	
WWTF#1- 6.83 to 10.83 MGD	194
WWTF#3- Initial Construction	30
Transmission FM and PS	15
PEP System I&I Improvements	15
Effluent Management Plan	8
Other Projects	20
	$282M
Total CIAC	**$378M**

*Cash Basis

Capital Project Expenditures by Project Phase

Water and Wastewater Systems





Status as of 10/1/2026

Capital Projects List

Water and Wastewater Systems

Project Description ($ in 1000s)	Project Phase	FY26	FY27	FY28	FY29	FY30	FY31	Total FY27-31
Water Supply & Treatment								
WTP#3- Expansion to 3.0 -4.5 - 6.0 MGD	Design	$550	$10,250	$4,000	$5,200			**$19,450**
WTP#1- New Wells SW-24 & SW-25	Design	$509	$4,000	$500				**$4,500**
Wellfield and Wells- R&R	Recurring	$1,600	$3,265	$1,900	$1,600	$2,000	$2,200	**$10,965**
WTP#1- Rehab Facility/Upgrade Water Process	Pre-Design	$100	$2,100	$14,000	$12,300	$6,500		**$34,900**
North & South Wellfield Property Acquisition	Study		$2,000					**$2,000**
WTP#3- Membrane Replacement	Recurring		$1,600					**$1,600**
WTP#2- UF Rehabilitation R&R	Pre-Design		$1,500	$5,000	$3,500			**$10,000**
Raw Water Parallel Pipe Improvements - Pine Lakes	Pre-Design		$1,250	$1,250				**$2,500**
WTP#3- 2MGD Ground Storage Tank #2	Pre-Design	$50	$1,000	$2,450				**$3,450**
Wellfield Exp- WTP#3: New Brackish Wells SW-121,122,123,125,125	Pre-Design		$1,000	$2,175				**$3,175**
WTP#1- Otis Stone Well #1, 2,3,4, #5 New Wells & Raw Water Mains	Pre-Design		$1,000	$2,000	$5,000	$7,000		**$15,000**
WTP#3- Raw Water Supply Main	Design	$800	$1,000	$2,000				**$3,000**
Water Treatment Plant General R&R	Recurring	$879	$900	$925	$950	$975	$1,073	**$4,823**
Elevated Tank Upgrades I-95 & A1A	Study	$120	$880					**$880**
WTP#1- New Well - Goodwill SW-148	Construction	$100	$845					**$845**
WTP#3- Fuel Tank Replacement	Pre-Design		$700					**$700**
WTP#1- New Well Commerce Drive, SW-147	Construction	$100	$615					**$615**
WTP#1- Capacity Rebuild	Pre-Design	$500	$600	$5,500	$4,000	$5,000		**$15,100**
Water System Master Plan w/ CIP Project Definitions	Study	$150	$600					**$600**
WTP#2- Raw Water Main Extension and New Well LW-22	Pre-Design	$50	$500	$3,500				**$4,000**
WTP#1- Minor Improvements	Recurring	$100	$500	$300	$300	$300	$330	**$1,730**
WTP#2- Electrical Switchgear Upgrades	Design	$100	$450	$2,550				**$3,000**
Water Supply: Wellfield Studies/Test Wells	Study	$103	$400	$50	$50	$50		**$553**
Wellfield and Wells - Expansion Analysis	Study		$331	$300	$300	$200		**$1,131**
Hydraulic Model - Water	Study	$125	$150	$175				**$325**
Existing Wellfield and Wells General Upgrades & Test Wells	Study		$100	$100	$100	$100		**$400**
CUP Modification with New & Relocated Wells	Study	$50	$100	$50	$50	$50		**$250**
WTP#3- Brackish Concentrate Pipe Discharge Rehab & Upgrade	Future			$750	$1,000	$1,000		**$2,750**
Generators Expansion	Program			$200	$200	$200		**$600**
WTP#2- Sludge Thickener & Ground Storage Tank	Close-out	$2,300						
WTP#3- Oxygen Generation Equipment Replacement with LOX	Close-out	$1,320						
Wellfield Exp. WTP#1: SW-1R, SW-2R	Construction	$625						
		$10,231	**$37,636**	**$49,675**	**$34,550**	**$23,375**	**$3,603**	**$148,839**

Cash Flow Basis

Capital Projects List

Water and Wastewater Systems

Project Description ($ in 1000s)	Project Phase	FY26	FY27	FY28	FY29	FY30	FY31	Total FY27-FY31
Water Delivery & Meters								
New Residential Meter & Backflow Preventor Installs	Recurring	$2,433	$1,500	$1,500	$1,600	$1,700	$1,870	**$8,170**
Residential Meter Change-outs	Recurring		$1,500	$550	$550	$600	$660	**$3,860**
Radio Read Transmitter Replacements	Recurring		$500	$500	$500	$500	$550	**$2,550**
Automated Metering Information (AMI) System Upgrades	Pre-Design		$300	$200	$700	$1,000		**$2,200**
Reclaimed Water Mains- General Upgrades & Improvements	Recurring	$50	$150	$150	$200	$200	$220	**$920**
Large (1.5" -8") Meter Change-outs	Recurring		$150	$150	$150	$200	$220	**$870**
Water Distribution System Improvements	Recurring	$1,858	$150	$150	$150	$150	$165	**$765**
New Large Meter Installs	Recurring		$150	$150	$150	$150	$165	**$765**
Residential Backflow Preventor Replacements	Recurring		$100	$100	$100	$100	$110	**$510**
Large Backflow Preventor Change-outs	Recurring		$100	$100	$100	$100	$110	**$510**
Northern Intercoastal Crossing Water Main	Future			$250	$250	$3,500		**$4,000**
		$4,341	**$4,600**	**$3,800**	**$4,450**	**$8,200**	**$4,070**	**$25,120**
Joint Project / Development								
(Road) OKR N Widening Water Main	Design		$1,000	$1,500				**$2,500**
(Road) OKR N Widening Gravity Main Relocates	Design		$1,000	$1,500				**$2,500**
(Radiance CDD)- RCW Extension Grand Landings-Old Citation	Construction	$5,031						
(Radiance CDD)- WTP#2 Wtr Mn Citation/OKR/SR100 Loop	Construction	$2,862						
(Radiance CDD)- FM- OKR - OKR-SR100 to Future WWTF#2	Construction	$2,107						
WWTF#1- RCW Extension Citation- Belle Terre to Dead End	Construction	$550						
(Road) WWTF#1 OKR Reuse Relocates 2A, 2B, 2C	Construction	$280						
(Road) WWTF#1- OKR Force Main Relocates 2A, 2B, 2C	Construction	$280						
(Road) OKR S Widening Ph 2 Water Main Ext.	Construction	$203						
(Radiance CDD)- RCW Extension OKR-SR100 to Future WWTF#3	Construction	$40						
		$11,353	**$2,000**	**$3,000**				**$5,000**

Cash Flow Basis

Capital Projects List

Water and Wastewater Systems

Project Description ($ in 1000s)	Project Phase	FY26	FY27	FY28	FY29	FY30	FY31	Total FY27-FY31
Wastewater Collection								
PEP System General Upgrades and I&I Improvements	Program	$50	$2,500	$4,150	$4,150	$4,150		**$14,950**
WWTF#1- Pump Station- 57-4	Design	$125	$2,200					**$2,200**
PEP System - New Installs	Recurring	$2,000	$2,000	$2,000	$1,000	$1,000		**$6,000**
Pump Stations - Rehab Program	Program		$1,900	$1,500	$1,500	$1,000	$1,100	**$7,000**
Manhole Lining	Recurring	$1,569	$1,706	$500	$500	$500	$100	**$3,306**
Gravity Pipe Lining	Recurring	$1,575	$1,700	$500	$500	$71		**$2,771**
WW Collection General Repairs	Recurring	$1,500	$1,500	$1,500	$1,500	$1,500	$1,650	**$7,650**
PEP System General Upgrades, Replacements	Recurring	$1,200	$1,200	$1,300	$1,400	$1,500	$1,650	**$7,050**
Wastewater Pump Station General R&R	Recurring	$877	$1,200	$1,200	$1,300	$1,400	$1,500	**$6,600**
Pump Stations - Eductor Station Conversions	Construction	$850	$775	$250		$500		**$1,525**
Pump Stations - Generators or Diesel Backup Pump	Recurring		$500	$250	$250	$250	$275	**$1,525**
Florida Park Drive - GM/FM Rehab	Pre-Design	$100	$400	$2,500	$3,000			**$5,900**
Inflow & Infiltration Mitigation Program (I&I)	Program	$50	$400	$300	$300	$850	$500	**$2,350**
PEP System- Upsizing or Doubling PEP mains	Pre-Design	$10	$390					**$390**
Pump Stations - Odor Control Units	Program	$55	$345	$200	$200	$200	$220	**$1,165**
Generators - Expansion - Wastewater	Recurring		$250	$250	$250			**$750**
Clay Pipe Replacement (I&I) Program	Program	$40	$160	$200	$300	$1,000		**$1,660**
WWTF#1- Pump Station- 24-2 Modifications	Pre-Design		$100	$500				**$600**
Air Release Valve (ARV) Replacement Program	Recurring		$100	$100	$100	$150	$165	**$615**
Transmission Forcemains and Pump Stations	Pre-Design	$10	$95				$15,000	**$15,095**
Pump Stations - SCADA Conversion	Recurring		$75	$80	$80	$85	$94	**$414**
Wastewater Transfer Pump Station from WWTF#1	Future			$100	$400	$2,000		**$2,500**
WWTF#1- Force Main Ext.- A1A Phase II (Grant Funded)	Construction							
WWTF#1- Pump Station Odor Control Upgrade- PS 13-1	Construction	$200						
WWTF#1- Force Main Ext.- A1A Phase 1	Close-out	$407						
OKR Force Main to WWTP#1	Close-out	$100						
		$10,718	**$19,496**	**$17,380**	**$16,730**	**$16,156**	**$22,254**	**$92,016**

Cash Flow Basis

Capital Projects List

Water and Wastewater Systems

Project Description ($ in 1000s)	Project Phase	FY26	FY27	FY28	FY29	FY30	FY31	Total FY27-FY31
Wastewater Treatment								
WWTF#1- Expansion & Rehabilitation 6.83 to 10.83 MGD, GMP #3	Design	$5,000	$65,959	$84,718	$43,394			**$194,071**
WWTF#1- Generator & Electrical Upgrades (GMP#1)	Construction	$1,300	$5,094					**$5,094**
Reclaimed Transmission/Storage and Rapid Infiltration Basin (RIB)	Study		$3,000	$2,000	$2,000			**$8,000**
WWTF#1- Headworks Screening	Design		$2,100					**$2,100**
WWTF#2- 2MGD Ground Storage Tank (Reclaimed)	Pre-Design		$1,000	$2,700				**$3,700**
WWTF#1 & #2- Plant R& R	Recurring	$1,250	$1,000	$1,000	$1,000	$1,100	$1,210	**$5,310**
WWTF#1- Headworks Bypass System & Coating	Construction	$50	$700					**$700**
WWTF#1- Tank Equalizer Tank GMP #3	Design		$550					**$550**
Wastewater System Master Plan	Study	$50	$500					**$500**
Effluent Management Plan	Study	$50	$490					**$490**
WWTF#3- Preliminary Engineering Report (PER)- 0.5 -1.0MGD, Site Plan	Study	$50	$475					**$475**
WWTF#2- Replace Membranes - Installation	Construction	$150	$435					**$435**
WWTF#2- Replace Odor Control System	Design		$350					**$350**
WWTF#1- Convert Spray Field w/RIBs	Study	$10	$240	$250		$2,000		**$2,490**
Hydraulic Model - Wastewater	Study	$50	$225					**$225**
WWTF#1- Expand Odor Control System	Design	$200	$220					**$220**
WWTF#1- Reclaimed PS & RM to Dunes w backup Effluent	Pre-Design	$30	$75	$895				**$970**
WWTF#3- Initial Construction of 0.5-1.0MGD Temp or Modular Facility	Future			$1,000	$2,000	$17,000	$10,000	**$30,000**
WWTF#2- Replace Drum Screens	Future					$1,000		**$1,000**
WWTF#2- Plant Expansion to 4 MGD/Membrane Upgrade	Construction	$3,500						
WWTF#1- Replace Centrifuge w/Screw Press	Close-out	$77						
WWTF#2- Asset Management (Wetland Monitoring)	Study	$54						
WWTF#1- Rehabilitation & Conversion to AWT / Reclaimed Tank	Future		($2,500)			$5,000	$50,000	**$52,500**
		$11,821	**$79,913**	**$92,563**	**$49,394**	**$26,100**	**$61,210**	**$309,180**

Cash Flow Basis

Capital Projects List

Water and Wastewater Systems

Project Description ($ in 1000s)	Project Phase	FY26	FY27	FY28	FY29	FY30	FY31	Total FY27-FY31
Administration								
MOC Facility Funding - Water	Admin	$2,500	$3,500	$3,500	$3,500	$4,000	$1,500	**$16,000**
MOC Facility Funding - Wastewater	Admin	$2,500	$3,500	$3,500	$3,500	$4,000	$1,500	**$16,000**
Utility Admin and PEC O/H Capital Allocation Water R&R	Admin	$701	$1,066	$1,200	$1,250	$1,400	$1,250	**$6,166**
Utility Admin and PEC O/H Capital Allocation Wastewater R&R	Admin	$701	$1,066	$1,200	$1,250	$1,400	$1,250	**$6,166**
Utility Admin and PEC O/H Capital Allocation II Water CIAC	Admin	$583	$1,047	$1,100	$1,150	$1,250	$1,250	**$5,797**
Utility Admin and PEC O/H Capital Allocation II Wastewater CIAC	Admin	$583	$1,047	$1,100	$1,150	$1,250	$1,250	**$5,797**
Buildings - Rehab & Systems Replacement	Admin	$567	$300	$300	$300	$300	$300	**$1,500**
Fleet/Vehicles - Expansion Wastewater	Admin			$100	$300	$100	$110	**$610**
Fleet/Vehicles - Expansion Water	Admin			$100	$100	$100	$110	**$410**
Central/South Utility Yard Material Site	Admin				$100	$500	$550	**$1,150**
		$8,134	**$11,526**	**$12,100**	**$12,600**	**$14,300**	**$9,070**	**$59,596**
GRAND TOTAL*		*$56,599*	***$155,171***	***$178,518***	***$117,724***	***$88,131***	***$100,206***	***$639,750***

Cash Flow Basis

Fleet Management Fund

Director Matt Mancill

PALM COAST

Palm Coast

Fleet Department Overview

Fleet Lifecycle Management

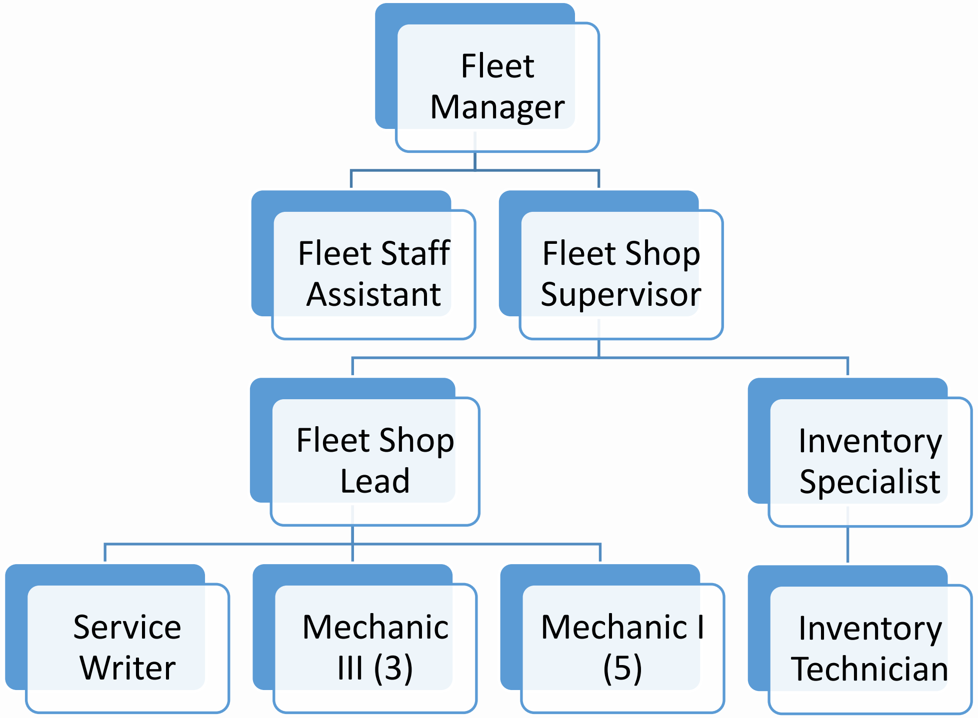
- Fleet Acquisitions
- Fleet Services
- Maintenance & Parts Management
- Fuel Management
- Risk Management
- Tools & Technology
- Disposition

Safety · Reliability · Efficiency · Stewardship

To provide safe, reliable, cost-effective fleet services that maximize equipment availability, extend asset life, and support every City department in delivering essential services.

860+	Assets
50+	MFG
60M	Rep Val
3600	Annual Work Orders
8000	Annual Parts

Fleet Position Summary



	Adopted 2026	Proposed 2027	Change
Fleet Management	15	16	1.00

Fleet Management Fund

	Actual 2025	Adopted(A) 2026	Estimated 2026	Proposed(P) 2027	Fiscal Year 2026(A)-2027(P) Change	Percentage Change
Charges for Services	$ 3,387,555	$ 3,823,661	$ 3,803,261	$ 4,030,277	$ 206,616	
Internal Allocations	6,490,332	6,289,746	6,289,746	7,885,554	1,595,808	
Other Revenues	1,419,267	449,133	715,000	499,000	49,867	
Interfund Transfers	1,770,210	102,223	1,004,688	1,095,423	993,200	
Total Revenues	$ 13,067,364	$ 10,664,763	$ 11,812,695	$ 13,510,254	$ 2,845,491	26.7%
Personnel Services	$ 1,360,498	$ 1,481,856	$ 1,482,927	$ 1,528,507	$ 46,651	
Operating Expenditures	2,115,814	2,559,634	2,544,309	2,482,211	(77,423)	
Internal Service Funds Allocation	426,277	447,567	447,567	499,184	51,617	
Interfund Transfers	-	-	-	3,005	3,005	
Capital Outlay	6,080,447	4,755,968	5,564,176	5,125,342	369,374	
Future Capital Outlay Replacements	-	1,419,738	1,773,716	3,872,005	2,452,267	
Total Expenditures	$ 9,983,036	$ 10,664,763	$ 11,812,695	$ 13,510,254	$ 2,845,491	26.7%

Fleet Equipment Fiscal Year 2027

New White Fleet and Equipment	
Stormwater Fund:	
Skid Steer	$102,069
Ford F-250	$102,400
Water / Wastewater Fund:	
Ford F750 with Crane	$213,114
Ford F550 with Crane	$187,087
Ford F350	$137,587
(2) Ford F250	$148,100
(2) Ford F150	$101,199
Tow Behind Air Compressor	$36,575
Collection and Sanitation	
Ford F150	$42,711

New Equipment	
Parks and Recreation:	
Exmark 72"	$15,750
Trailer 28'	$8,831
Total Cost for New Equipment	**$ 1,095,423**

Replacements	
White Fleet	$2,060,573
Mowers/Mower Decks/Heavy Equipment	$1,969,346
Total Cost for Replacements	**$ 4,029,919**

Total Capital Expenditures $ 5,125,342

Looking Ahead

25 Aug.

Budget Workshop - Final Proposed Budget – All Funds

9 Sep.

At 5:15 PM - Tentative Date for Public Hearing to Adopt the Tentative Millage Rate and Budget

23 Sep.

At 5:15 PM - Tentative Date for Public Hearing to Adopt the Final Millage Rate and Budget